

# STEVE ADAMI

## EDUCATION

San Francisco State University San Francisco, CA  
**Master of Public Administration (MPA)**  
*Degree Conferred 2014*

California State University East Bay Hayward, CA  
**Bachelor of Science Kinesiology**  
*Degree Conferred 1992*

## AWARDS

- 2023: Recognition of Commendation, San Francisco Board of Supervisors
- 2022: Certificate of Honor, San Francisco Board of Supervisors
- 2020: Chief Probation Officers of California (CPOC) - California Employee of the Year
- 2020: Chief Probation Officers of California (CPOC) - Bay Regions Employee of the Year
- 2016: San Francisco Adult Probation Department - Outstanding Employee 2<sup>nd</sup> Quarter
- 2015: Certificate of Congressional Recognition, Congresswoman Pelosi
- 2015: Certificate of Recognition, In the Trenches Award, Cal. State Senate, Senator Leno
- 2014: San Francisco State University Barbara Jordan Award for Student Excellence
- 2013: Pi Alpha Alpha, a National Honor Society for Public Affairs and Administration

## AREAS OF EXPERTISE

- **Reentry & Criminal Justice, Policy and Initiatives**
  - Managed San Francisco's Reentry Council & Community Corrections Partnership.
  - Oversaw the ongoing implementation and evaluation of Public Safety Realignment (AB 109) and the Community Corrections Performance Incentives Act (SB 678).
  - San Francisco's Justice Reinvestment Initiative: Racial and Ethnic Disparities Analysis.
  - Served on the National Institute of Corrections/JSP Advisory Committee.
  - Collaborated with elected and appointed officials on reentry, recovery, and justice initiatives.
- **Recovery and Reentry Programs**
  - Designed and implemented more than 50 recovery and reentry programs.
  - Research: Drug Addiction and the Treatment Needs of San Francisco's Reentry Community.
- **Creating Systems of Care**
  - Established San Francisco's Reentry Care and Treatment Network.
  - Designed and implemented The Salvation Army's Recovery System of Care.
- **Housing**
  - Opened approximately 700 units across 20 housing sites specializing in recovery and reentry housing, sober independent living, and rapid rehousing.
  - Advisory committee that co-sponsored Assemblymember Haney's AB2479 Recovery Housing.
  - Research: Housing Needs of Justice Involved Adults.

## PROFESSIONAL EXPERIENCE

5/2023 – current The Salvation Army San Francisco San Francisco, CA

### ***Executive Director, The Way Out***

- Manage all aspects of The Way Out, a recovery-focused homeless initiative, including strategic planning, program development, property acquisition, budgeting, public relations, and fundraising.
- Developed a comprehensive Recovery System of Care, encompassing \$20 million in services. The continuum includes state-licensed withdrawal management and drug treatment, recovery housing, sober independent living, life skills, workforce development, and a robust alumni support network.
- Designed and implemented the Joseph McFee Center, a recovery housing site.
- Created San Francisco's first Drug Treatment on Demand model at the Harbor Light Center.
- Created Pathway to Independence, a tool incentivizing drug treatment with recovery housing.

2/2020 – 5/2023 San Francisco Adult Probation Department San Francisco, CA

### ***Director, Reentry Division*** (Interim Director 2/2020 – 4/2021)

- Directed citywide collaborative efforts to develop policy, operational practices, and supportive services for justice involved adults in San Francisco.
- Provided policy direction and supervise operations of San Francisco's Reentry Council, Reentry Council Subcommittees, and the Community Corrections Partnership, working closely with elected and appointed officials to set agendas and establish priorities.

- Contractual oversight of \$23 million of reentry and rehabilitative services, 29 professional service contracts, and 50 reentry programs.
- Designed and implemented over 50 reentry and rehabilitative programs which addressed the criminogenic needs of justice involved adults.
- Created a Reentry Care and Treatment network, coordinating local reentry services funded by the San Francisco Adult Probation Department.
- Designed and implemented eighteen supportive, drug free housing programs which provide a safe residence for 580 adults. Highlights include the TRP Academy, the Billie Holiday Center, the Minna Project, TAYA Program, HER House, and a Pretrial Pilot Project.
- Development and oversight of the Reentry Division's annual operating budget, monitored expenditures and financial reports, and created statistical performance data for the department's reentry programs.
- Led the Reentry Divisions' procurement efforts including developing public solicitations such as Request for Proposals (RFP), Request for Qualifications (RFQ), and Notice of Funds Available (NOFA), oversee the review process, develop contracts, and monitor the contract development work of staff.
- Directed a division of professional staff (Reentry Policy Planner, Reentry Services Manager, Reentry Services Coordinators, Women's Gender Responsive Coordinator), Probation Assistants, Public Service Aides, and interns, and work collaboratively with independent consultants.
- Co-led the department's Community Advisory Board.
- Oversaw the Community Assessment and Services Center, a comprehensive reentry center providing behavioral health and employment services to over 3,500 justice-involved adults annually.

1/2017 - 2/2020 San Francisco Adult Probation Department San Francisco, CA

***Reentry Services Manager***

- Direct oversight of approximately 15 million dollars of reentry services, 24 professional service contracts, and 38 reentry programs funded by the Adult Probation Department.
- Provided supervision and coaching to the Reentry Division's Reentry Services Coordinators, Probation Assistants, and Public Service Aide positions.
- Integral part of the Reentry Division's coalition building with public safety, behavioral health, and community partners.
- Led the Reentry Divisions' procurement efforts including developing public solicitations such as Request for Proposals (RFP), Request for Qualifications (RFQ), and Notice of Funds Available (NOFA), oversee the review process, develop contracts, and monitor the contract development work of staff.
- Oversaw and monitored the contract for the Community Assessment and Services Center (CASC – a behavioral health, multi-services one-stop reentry center), and coordinated closely with the CASC's lead service provider to ensure alignment between the CASC and all reentry services funded by the San Francisco Adult Probation Department.
- Ensured the successful implementation of all realignment and reentry services, routinely monitor program utility and efficacy, and analyzed/evaluated program data.
- Annually reviewed the department's portfolio of reentry services, identify services gaps and solutions, and update the Reentry Division's budget to reflect comprehensive expenses.
- Oversaw the CASC's drug testing program for the Collaborative Courts.
- Coordinated the Annual Recovery Summit with community partners.

9/2014 - 1/2017 San Francisco Adult Probation Department San Francisco, CA

***Reentry Services Coordinator***

- Designed, implemented, and monitored a portfolio of reentry services and programs, and monitored programmatic activities for performance and compliance.
- Responsible for the direct oversight of the department's housing programs, CASC employment services, the In-Custody Reentry Program, and Cameo House – a gender responsive residential program for pregnant and parenting women.
- Monitored detailed and complex budgets, analyzed existing and proposed administrative policies and procedures, as well as organizational problems related to the delivery of reentry services.
- Developed grants, reentry service contracts, and program budgets in accordance with CCSF procurement policies and procedures, coordinated activities related to the application for, and modification of, state and local grants and contracts.
- Worked closely with vendors to produce annual budgets, reviewed invoices, monitored budget balances, streamline processes, and promote program efficacy.
- Cultivated partnerships across public, private, and nonprofit organizations to streamline services and resources for reentry population and improve outcomes for individuals under community supervision.

***Subcommittees: Policy & Operational Practices; Direct Services***

- Worked collaboratively with other subcommittee members to develop local policy and shape state and federal policy and law to better reflect the Reentry Council's shared vision.
- Developed, promoted, and expanded effective reentry programs, services, and systems. Advise the Reentry Council on reentry programming efforts, gaps in services, and the needs of justice involved adults in San Francisco.

**KEY SKILLS AND QUALITIES**

- Multi-task talented with the ability to quickly apply new skills
- Highly skilled at building and sustaining productive relationships and partnerships
- Adept problem-solving ability and professional demeanor
- Creative, resourceful, collaborative approach to problem-solving and project management
- Stakeholder relationship cultivation, multi-agency collaboration, program design and implementation, and budgeting
- Detail-oriented, conscientious, and authentic; preference for demanding, multi-faceted, high-stakes workload
- Quantitative and qualitative research

**PROFESSIONAL ORGANIZATIONS**

- San Francisco District Attorney's Office Community Advisory Board (2024 – Current)
- Human Services Agency Prop F Oversight Committee (2024 – Current)
- National Institute of Corrections/Justice System Partners Advisory Committee (2021-2023)
- National League of Cities Municipal Reentry Leaders Network
- American Probation and Parole Association
- Pi Alpha Alpha Honor Society

**PRESENTATIONS, TRAININGS, CONFERENCES**

- Presentation: Centers for Disease Control Overdose Response Strategies 2024
- Presentation: Restorative Justice Reentry Conference, San Francisco Archdiocese 2024
- Presentation: National Overdose Prevention Leadership Summit 2023
- Presentation: Northern Calif. High Intensity Drug Trafficking Areas Communities in Crisis 2023
- Presentation: Restorative Justice Reentry Conference, San Francisco Archdiocese 2023
- Presentation: SAMHSA Community of Practices, Engaging Clients in Successful Reentry 2021
- Presentation: American Probation and Parole Association, New York Training Institute 2017
- Training: Kaleidoscope Leadership Group 2022/2023
- Training: National League of Cities Justice Initiatives 2022
- Training: SAMHSA Community of Practices, Diversity, Equity, and Inclusion 2021
- Training: City and County of San Francisco, 24 PLUS Management Training 2019
- Training: City and County of San Francisco, 7 Habits for Managers 2018
- Training: Blue Courage Leadership Training 2018-2019
- Conference: Restorative Justice Reentry Conference, San Francisco Archdiocese 2015-2024
- Conference: San Francisco Recovery Summit 2018-2019, 2024
- Conference: Checkr Forward, Reentry/Fair Chance Employment Initiative Conference 2019
- Conference: American Probation and Parole Association, San Francisco Training Institute 2019
- Conference: American Probation and Parole Association, Los Angeles Training Institute 2015